

Catholic Charities of the Roman Catholic Diocese of Syracuse, NY  
Compliance Plan

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**Compliance Plan**  
**Catholic Charities of the Roman Catholic Diocese of Syracuse**  
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## Compliance Plan Definitions

As used in the Plan, these terms have the following meanings:

### **Abuse**

Actions that do not involve intentional misrepresentations of fact, but nevertheless are inconsistent with sound financial, business, or healthcare practices and create significant risk to the integrity of the organization such as 1) unnecessary cost to the programs, 2) reimbursement for services that are not medically necessary, or 3) reimbursement for services that fail to meet professionally recognized standards of care.

### **Agents**

Any person or business that acts as a representative of or has the authority to act for or on behalf of Catholic Charities.

### **Anti-kickback statute**

The federal statute, as it relates to healthcare, which prohibits anyone from knowingly and willfully soliciting, receiving, offering, or paying any remuneration directly or indirectly, in cash or in kind, in exchange for services or purchases for which payment may be made by Medicare and/or Medicaid.

### **Area**

A separate geographical part of Catholic Charities on a county basis.

### **Catholic Charities**

Catholic Charities of the Roman Catholic Diocese of Syracuse, NY, a not-for-profit corporation organized under New York law in 1925.

### **Coding**

The process of utilizing a medical classification system to assign a numeric code to diagnostic and procedural data.

### **Compliance Committee**

A group of people designated and chaired by the Compliance Officer to oversee and help administer this Compliance Plan

## **Compliance Officer**

A person within the organization who is assigned the responsibility of maintaining and overseeing an effective Compliance Plan.

## **Compliance Plan (“Plan”)**

This Plan which establishes the standards of conduct for Catholic Charities designed to promote honest and ethical behavior, which also provides a structure for educating and communicating those standards to employees, with the overall objective to prevent, detect, and report significant noncompliance.

## **Federal False Claims Act**

A federal law that imposes liability on any person who submits a claim to the federal government that he or she knows (or should know) is false. The False Claims Act also imposes liability on an individual who may knowingly submit a false record in order to obtain payment from the government. The third area of liability includes those instances in which someone may obtain money from the federal government to which he may not be entitled, and then uses false statements or records in order to retain the money. The Act provides that private parties may bring an action on behalf of the United States. These private parties are known as “qui tam relators.”

## **Federal Program**

Medicare, Medicaid, and any other programs funded by the Federal government.

## **Fraud**

Intentional misrepresentation designed to induce reliance by another person to obtain an unauthorized benefit.

## **Governing Bodies**

The governing bodies of Catholic Charities are: the Corporate Board of Trustees, and the Broome County, the Chenango County, the Cortland County, the Oneida/Madison Counties, the Onondaga County and the Oswego County Boards of Directors.

## **Governmental agencies**

Agencies involved in healthcare investigations include, but are not limited to, the U.S. Department of Health and Human Services’ Office of Inspector General, U.S. Department of Justice, Federal Bureau of Investigation, Centers for Medicaid and Medicare Services, New York State Department of Health, Office of the Medicaid Inspector General, New York State Medicaid Fraud Control Units, and New York State Office of Mental Retardation and Developmental Disabilities.

## **HIPAA**

A federal law titled “Health Insurance Portability and Accountability Act”. Regulations issued under HIPAA protect the privacy of health information and indentifying information for all Americans. HIPAA went into effect on April 14, 2003.

## **Independent practitioner**

Any vendor, physician, dentist, therapist, psychologist, social worker, nursing staff member, dietician, volunteer, agent or other person who is empowered by contract or otherwise to provide health-related services for or on behalf of Catholic Charities.

## **Knowingly**

To act “knowingly” is to act with actual knowledge, deliberate ignorance, or a reckless disregard for the truth or the falsity of information.

## **Misconduct**

Any action, behavior or failure to act that is not in conformity with Catholic Charities’ standards, guidelines, or procedures or that is a violation of any federal, state or local law or regulation.

## **Negligent**

Exhibiting lack of due care or concern.

## **New York State False Claims Act**

Closely tracts the federal False Claims Act. It imposes penalties and fines on individuals and entities that file false or fraudulent claims for payment from any state or local government, including healthcare programs such as Medicaid.

## **Non-compliance**

Failure or refusal to act in accordance with this Compliance Plan, or other standards or procedures, or with federal, state or local laws or regulations.

## **Private payor programs**

Any payor of healthcare services other than Medicare or Medicaid, including but not limited to private individuals and insurance plans.

## **Qui Tam Relator**

Individuals who bring an action on behalf of the United States under the federal False Claims Act or on behalf of New York State under the New York State False Claims Act.

Qui Tam Relators may share in a percentage of the proceeds from an FCA action or settlement. Also known as “whistleblowers.”

**Regulatory violation**

Any action that constitutes fraud, abuse, or a violation of a federal, state or local law or regulation.

**State program**

Medicaid or any other program funded in whole or part by New York State.

**Waste**

Unnecessary expenditures or to use carelessly.

**Whistleblower**

See Qui Tam Relator

**Whistleblower Protection**

Protection provided under the federal law and the State False Claims Act to whistleblowers or qui tam relators who are discharged, demoted, suspended, threatened, harassed, or in any other manner discriminated against in the terms and conditions of their employment as a result of their furtherance of an action under the federal law or the State False Claims Act.

## Compliance Plan Healthcare Laws & Regulations

Set forth below are some of the major federal statutes specifically applicable to healthcare providers. This outline is not intended to identify all applicable laws. Employees, independent practitioners, agents and vendors should promptly consult the Compliance Officer with specific questions.

### **Anti-Kickback Law**

Offering, paying, soliciting, or receiving any remuneration, in cash or kind, in return for or to induce the referral of an individual for a service or supply payable under any federal healthcare program. Remuneration may include kickback payments, bribes, rebates, etc.

### **Federal False Claim Act**

A Federal law that imposes liability on any person who submits a claim to the Federal government that he or she knows (or should know) is false. The False Claims Act also imposes liability on an individual who may knowingly submit a false record in order to obtain payment from the government. The third area of liability includes those instances in which someone may obtain money from the Federal government to which he or she may not be entitled, and then uses false statements or records in order to retain the money. The Act provides that private parties may bring an action on behalf of the United States. These private parties are known as “qui tam relators”.

### **New York State False Claims Act**

New York’s false claims laws fall into two categories: civil and administrative; and, criminal laws. Some apply to recipient false claims and some apply to provider false claims, and while most are specific to healthcare or Medicaid, some of the “common law” crimes apply to areas of interaction with the government.

#### **Civil and Administrative:**

Closely tracks the federal False Claims Act. It imposes penalties and fines on individuals and entities that file false or fraudulent claims for payment from any state or local government, including healthcare programs such as Medicaid.

#### **Criminal:**

Various laws, including Social Services Laws and Penal Laws detail the penalties, sanctions, and fines associated with submitting or causing to submit a false claim or statement.

### **Criminal Conspiracy**

Participation in any scheme or combination to defraud any governmental healthcare benefit program.

### **Criminal False Statements Related to Healthcare**

Making any false or fraudulent statement or representation regarding a material fact in connection with the delivery or payment for healthcare benefits or services.

### **Criminal Wire and Mail Fraud**

Employing the U.S. Postal Service, a private postal service, or telephone lines to perpetrate a fraud on the federal government. Such actions are also often charged with the Criminal False Claims Act.

### **Ethics in Patient Referrals Act of 1989 (Stark Law)**

Referring any patient for a covered service to a business or provider with which the physician has a direct or indirect financial relationship.

### **Healthcare Fraud**

Knowingly and willfully executing or attempting to execute a scheme to:

- a. defraud any healthcare benefit program, public or private; or
- b. obtains by means of false pretense any money or property owned by or under the control of any healthcare program.

### **Obstruction of Criminal Investigations of Healthcare Offenses**

Willfully preventing, obstructing, misleading, or delaying the communication of information or records relating to a violation of a federal healthcare law to a criminal investigator.

### **RICO (Racketeer Influenced and Corrupt Organization) and Money Laundering Acts**

Using proceeds of any wire or mail fraud to operate any enterprise or to promote the underlying fraud.

### **Patient Protection Affordable Care Act**

The **Patient Protection and Affordable Care Act (PPACA)**<sup>[1][2]</sup> is a federal statute that was signed into law in the United States by President Barack Obama on March 23, 2010. The Act is the product of the health care reform agenda of the Democratic 111th Congress and the Obama administration. The law includes numerous health-related provisions to take effect over a four-year period, including prohibiting denial of coverage/claims based on pre-existing conditions, expanding Medicaid eligibility, subsidizing insurance premiums, providing



incentives for businesses to provide health care benefits, establishing health insurance exchanges, and support for medical research.

### **Fraud Enforcement Recovery Act**

The **Fraud Enforcement and Recovery Act** of 2009, or **FERA**, Pub.L. 111-21, 123 Stat. 1617, S. 386, is a public law in the United States enacted in 2009. The law takes a number of steps ([1]) to enhance criminal enforcement of federal fraud laws, especially regarding financial institutions, mortgage fraud, and securities fraud or commodities fraud.

### **American Recovery Reinvestment Act**

The American Recovery and Reinvestment Act of 2009, abbreviated ARRA (Pub.L. 111-5) and commonly referred to as the Stimulus or The Recovery Act, is an economic stimulus package enacted by the 111th United States Congress in February 2009.

The stimulus was intended to create jobs and promote investment and consumer spending during the recession. The Act includes federal tax incentives, expansion of unemployment benefits and other social welfare provisions, and domestic spending in education, health care, and infrastructure, including the energy sector. The Act also includes numerous non-economic recovery related items that were either part of longer-term plans (e.g. a study of the effectiveness of medical treatments) or desired by Congress.

### **Health Information Technology for Economic Clinical Health Act**

ARRA HITECH Act is concerned with defining the requirements for being compatible with the security and privacy regulations of the Privacy Rule. HITECH also facilitates the expansion of HIPAA Act EMR standards that aid in electronic exchange of health information on a national basis to make medical care more organized and transparent. It is also concerned with putting forth incentives for covered entities that adopt Electronic Health Records (EHR). With HITECH setting new benchmarks for clarifying the requirements to become HIPAA-compliant, those who choose to be non-compliant have become more vulnerable to civil penalties. Further, non-compliance with HIPAA Privacy Rule almost, entirely excludes covered entities from receiving any kind of financial incentive for adopting EHR.

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## Catholic Charities of the Roman Catholic Diocese of Syracuse Compliance Policy

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### **I. Policy**

It is the policy of Catholic Charities to comply with all applicable federal, state, and local laws and regulations. It is also Catholic Charities policy to adhere to the Code of Ethics adopted by the Corporate Board of Trustees.

### **II. Commitment**

Catholic Charities has always been and remains committed to its responsibility to conduct its affairs with integrity based on sound ethical and moral standards. Catholic Charities will hold our employees, independent practitioners, agents and vendors to these same standards.

Catholic Charities is committed to maintaining and measuring the effectiveness of its Compliance Plan through monitoring and auditing systems reasonably designed to detect noncompliance by its employees, independent practitioners, agents and vendors. We shall require the performance of regular, periodic compliance audits by internal and/or external auditors who have expertise in federal and state healthcare statutes, regulations, and healthcare program requirements.

### **III. Responsibility**

All employees, independent practitioners, agents and vendors shall acknowledge their responsibility to promptly report any instances of suspected or known noncompliance to their immediate supervisor, the Catholic Charities Director and the Catholic Charities Compliance Officer. Reports may be made anonymously without fear of retaliation, retribution, or breach of confidentiality. Failure to promptly report known noncompliance or making false reports which were not made in good faith will be grounds for disciplinary action, up to and including termination. Reports related to harassment or other workplace-oriented issues, will be referred to Human Resources.

### **IV. Policies and Procedures**

Catholic Charities will communicate its compliance standards and policies through required training initiatives to all employees, independent practitioners, agents and vendors. Catholic Charities is committed to these efforts through distribution of this Compliance Plan and the Code of Ethics.

**V. Enforcement**

This Compliance Plan will be consistently enforced through appropriate disciplinary mechanisms, including, if appropriate, discipline of individuals responsible for failure to detect and/or to promptly report noncompliance.

**VI. Catholic Charities' Response**

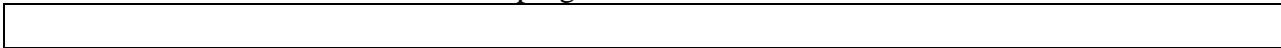
Detected noncompliance, through any mechanism (e.g., compliance auditing procedures or confidential reporting), will be responded to in an expeditious manner. Catholic Charities is dedicated to the resolution of such matters and will take all reasonable steps to prevent further similar violations, including any necessary modifications to the Compliance Plan.

**VII. Due Diligence**

Catholic Charities will, at all times, exercise due diligence with regard to background and professional license investigations for all prospective employees, independent practitioners, agents, vendors, and members of the Board of Trustees and the Boards of Directors.

Catholic Charities is committed to maintaining high quality care and service as well as integrity in its financial and business operations. Therefore, Catholic Charities will conduct appropriate screening of key providers, employees, independent contractors and business vendors to ensure that they have not been sanctioned by federal or state law enforcement, regulatory or licensing agency.”

In addition, all prospective employees, independent practitioners, agents, vendors, and members of the Board of Trustees and the Boards of Directors will be checked to verify that they have not been excluded from federal healthcare programs.



## **Code of Ethics**

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### **I. Philosophy**

The Catholic Church has a long-standing commitment to the respect and dignity of all life. It is important that all employees are aware of the Church's position as they begin employment or affiliation with Catholic Charities, and that they respect the position in their behavior and conduct as employees and as representatives of Catholic Charities throughout the community.

### **II. Mission**

Catholic Charities of the Roman Catholic Diocese of Syracuse is dedicated to enacting Christ's teachings by responding to people and their needs through service, advocacy, convening, and empowerment.

### **III. Value Statements**

Each Catholic Charities Trustee, Director, employee, independent practitioner, agent, and vendor shall:

- Support the dignity of human life,
- Prefer those suffering – the neediest and most vulnerable among us,
- Support the right of all to set and pursue their life goals,
- Strive for full measure of charity and justice,
- Seek to peaceably change oppressive laws,
- Respect privacy and confidentiality,
- Strive for quality and excellence,
- Support pluralism, and
- Promote honesty in all areas.

### **IV. Code of Ethical Conduct**

It is the policy of Catholic Charities to conduct all business and activities in accordance with uncompromising ethical standards. We are committed to complying with all applicable laws and regulations. We believe integrity and trust are essential to the mission of serving our consumers. Adherence to such standards will not be traded or compromised for financial, professional or other business objectives.

We ensure that all aspects of consumer care and business conduct are performed in compliance with our mission/vision statement, policies and procedures, professional standards and applicable governmental laws, rules and regulations.

Catholic Charities expects every person who provides services to our consumers to adhere to the highest ethical standards and to promote ethical behavior. Anyone whose behavior is found to violate ethical standards will be disciplined appropriately.

## V. Expectations

Each person subject to this Code of Ethics shall ensure that all aspects of client care and business conduct are performed in compliance with Catholic Charities' mission/vision statement, policies and procedures, professional standards, applicable governmental laws, rules, and regulations, and other payor standards. Catholic Charities expects every person who provides services to adhere to the highest ethical standards and to promote ethical behavior. Any person whose behavior is found to violate ethical standards will be disciplined appropriately.

Employees may not engage in any conduct that conflicts – or is perceived to conflict – with the best interests of Catholic Charities. An employee must promptly disclose to his or her immediate supervisor any circumstances where the employee or his or her immediate family member is an employee, consultant, owner, vendor, or investor in any entity that (i) engages in any business or maintains a relationship with Catholic Charities; (ii) provides to, or receives from, Catholic Charities any consumer referrals; or (iii) competes with Catholic Charities. Employees may not accept, solicit, or offer anything of value, per the compensation limit for physician self-referrals, from anyone doing business or proposing to do business with Catholic Charities. This limit can be found at [http://www.cms.hhs.gov/PhysicianSelfReferral/10\\_CPI-U\\_Updates.asp](http://www.cms.hhs.gov/PhysicianSelfReferral/10_CPI-U_Updates.asp).

Employees shall maintain complete, accurate, and contemporaneous records as required by Catholic Charities. The term “records” includes all documents, both written and electronic, that relates to the provision of Catholic Charities services or provides support for the billing of services. Records must reflect the actual service provided. Any records to be appropriately altered must reflect the date of the alteration, the name, signature, and title of the person altering the document, and the reason for the alteration, if not apparent. No person shall ever sign the name of another person to any document. Backdating and predating documents is unacceptable and will lead to discipline up to and including termination.

When any person knows or reasonably suspects that the requirements above have not been met, this must be promptly reported to immediate supervisors, the Agency Compliance Officer, the Catholic Charities Compliance Officer, the Agency Executive Director, or the Catholic Charities Director.

The Area Compliance Officers, Area Executive Directors, Catholic Charities Compliance Officer, and Catholic Charities Director may be reached at the e-mail addresses and the telephone numbers set forth on Appendix A, attached.

## **Role of Compliance Officers**

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### **I. Catholic Charities Diocesan Compliance Officer**

The Corporate Board of Trustees of Catholic Charities will designate a consultant or employee with expertise in healthcare regulatory compliance as Catholic Charities Compliance Officer (CCCO). The CCCO position reports directly to the Catholic Charities Director. The CCCO has direct lines of communication to the Area Executive Directors and the Area Boards of Directors with input and approval of the Area Executive Director and the Catholic Charities Director.

**Job Duties.** The CCCO is directly obligated to serving the best interests of Catholic Charities. Responsibilities of the CCCO include but are not limited to:

- Facilitation of ongoing Governance Compliance Committee meetings
- On an annual basis, create a Diocesan wide Compliance Work Plan
- Create a summary report of Diocesan wide compliance activities, investigations and reviews, and report annually, or as needed, to the Board of Trustees.
- Act as a resource for Area Compliance Officers, the Area Boards of Directors, the Corporate Board of Trustees, and staff
- Conduct random unannounced audits of existing Area audits
- Conduct additional targeted compliance training
- Facilitate annual review and modification (as needed) of policies and procedures
- Assist in the identification, standardization, and/or creation of additional required or desired policies and procedures.
- Assist in the event of a government audit
- Remain available for off-site (via telephone, email, and facsimile) and on-site consultation at the request of Catholic Charities

### **II. Area Compliance Officers**

Each Catholic Charities Area has designated a Compliance Officer. Each Agency Compliance Officer (ACO) works closely with the Area Executive Director to administer the Compliance Plan within the Area.

#### **Job Duties**

Each ACO is also obligated to serve the best interests of the Catholic Charities, clients and employees. Each ACO works closely reports directly to the Area Executive Director of their Area. The ACO has direct lines of communication to the Catholic Charities Director and the CCCO.

Responsibility of the ACO is to ensure the completion of the following, including but not limited to:

- Identification of individual area risk areas
- Design and implementation of area-specific internal auditing and monitoring protocols

- Employee training in compliance
- Facilitation of Area Compliance Committees
- Creation of an Area specific Annual Compliance Work Plan
- Presentation of Area Work Plans to Governance Compliance Committee
- Participation in all Governance Compliance Committee meetings and activities
- Report compliance activities to their Area Board of Directors as scheduled by the Area Executive Director, at least annually and as needed.

## **The Structure, Duties and Role of the Compliance Committees**

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### **I. Diocesan Compliance Committee - Reporting Structure and Purpose**

The Governance Compliance Committee is facilitated by the Catholic Charities Diocesan Compliance Officer and is composed of all Area Compliance Officers from each Area and the Catholic Charities Director.

The purpose of the Governance Compliance Committee is to advise and assist the Catholic Charities Compliance Officer with the implementation of the Compliance Plan. The Committee assists with, and makes recommendations for, the development of policies which are set by the Board of Trustees.

#### **Diocesan Compliance Committee - Function**

Diocesan Compliance Committee is responsible for:

- Ongoing analysis of the environment in which Catholic Charities conducts its operations, including legal requirements with which it must comply.
- Ongoing review, modification and creation, where necessary, of policies and procedures which address areas of risk, and which respond to new legislation and other mandates.
- Monitoring internal systems and controls to enforce compliance standards, policies and procedures.
- Monitoring internal and external audits to identify and address potential non-compliance issues.
- Implementing corrective and preventive action plans.
- Participating in processes designed to solicit, evaluate and respond to compliance complaints and issues.
- Preparing agendas and minutes of all Diocesan Compliance Committee meetings and provide copies of the agendas and meeting minutes to the Catholic Charities Diocesan Director.

### **II. Area Compliance Committees – Reporting Structure and Purpose**

Each Area Compliance Committee is facilitated by the Area Compliance Officer and is composed of management and/or staff from each Area. Each ACO and Area Executive Director will determine the composition of their Area Compliance Committee, including the option to include a member of the Area Board of Directors as a regular member of the committee, and the frequency of meetings.



## **Area Compliance Committees - Function**

Area Compliance Committees are responsible for:

- Working with individual programs to develop standards, policies and procedures that address specific risk areas and to comply with legal and ethical requirements.
- Advising and monitoring appropriate departments relative to compliance matters.
- Development of internal systems and controls to carry out compliance standards and policies.
- Monitoring internal and external audits to identify potential non-compliant issues.
- Implementing corrective and preventive action plans.
- Developing a process to solicit evaluate and respond to complaints and issues.
- Holding regularly scheduled meetings according to an annual schedule, published within the first quarter of every calendar year.
- Providing representation at Diocesan Compliance Committee meetings.

## **Delegation of Substantial Discretionary Authority**

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### **I. Requirement**

Any person interested in employment or volunteering with Catholic Charities is required to complete an Application for Employment or an Application for Volunteer Service. All applicants are required to disclose certain elements of their personal history including, but not limited to, any other names by which the applicant might have been known, any involvement in illegal activities, and any pertinent criminal history.

In addition to the above, any applicant applying for a position that involves contact with children or other vulnerable individuals, i.e. elderly, mentally or emotionally disabled persons, et. al., including but not limited to coaching, counseling, maintenance, youth ministry, and service/ministry to anyone under the age of 18, is required to abide by the “Child and Youth Protection Policy” and the other policies and procedures of Catholic Charities.

## **Education and Training**

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### **I. Expectations**

Compliance training is a critical element of the Catholic Charities Compliance Program. Every employee, independent practitioner, agent and vendor is expected to be familiar and knowledgeable about Catholic Charities Compliance Plan and to have a solid working knowledge of his or her responsibilities under the Plan. Compliance policies and standards will be communicated to all employees through training programs that are mandatory for all employees, vendors, and agents.

### **II. Training Topics - General**

All administrative personnel and members of the Corporate Board of Trustees and the Area Boards of Directors shall participate in training on the topics identified below:

- Government and private payor reimbursement principles, as applicable
- Government initiatives, as applicable
- General prohibitions on paying or receiving remuneration to induce referrals
- Prohibitions against submitting a claim for services when documentation of the service does not exist
- Prohibitions against signing for the work of another employee
- Prohibitions against inappropriate alterations to medical or other clinical/program records
- Prohibitions against rendering services without a signed physician's order, if applicable
- Proper documentation of services rendered
- Duty to report misconduct
- Federal False Claims Act provisions
- New York State False Claims Act provisions
- Whistleblower protection
- Non-Retaliation Policy and Procedure
- How to report suspected non-compliance
- Steps we take to identify, address, and prevent fraud and abuse
- Record Retention

### **III. Training Topics - Targeted**

In addition to the above, targeted training is provided to all managers and any other employees who could create exposure to enforcement actions. Managers shall assist the Area Compliance Officers and the Diocesan Compliance Officer in identifying areas that require specific training and are responsible for communication of the terms of this Compliance Plan to all independent practitioners, agents and vendors doing business with Catholic Charities.

#### **IV. Orientation**

As part of their orientation, each employee and independent practitioner will receive a written copy of this Compliance Plan, as a routine part of orientation, new employees and independent practitioners are required to attend mandatory training on compliance during which the Compliance Plan is reviewed. Each employee and independent practitioner is required to sign an Employee Attestation Statement during orientation and annually, a Conflict of Interest Statement. Each employee is required to document all relationships that are or could be perceived to be a conflict of interest during their orientation and annually thereafter. Each agent and vendor of Catholic Charities will receive a notification of this Compliance Plan and will also receive a copy of this Compliance Plan upon entering into an agreement.

#### **V. Attendance**

All education and training relating to the Compliance Plan will be verified by attendance and a signed acknowledgement of receipt of the Compliance Plan.

Attendance at compliance training sessions is mandatory and is a condition of continued employment.

## **Effective Confidential Communication**

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### **I. Expectations**

Open lines of communication between Compliance Officers and every employee, independent practitioner, agent and vendor subject to this Plan are essential to the success of the Compliance Plan. Every employee, independent practitioner, agent and vendor has an obligation to refuse to participate in any wrongful course of action and to promptly report the actions according to the procedure listed below.

### **II. Reporting Procedure**

If an employee, independent practitioner, agent or vendor witnesses, learns of, or is asked to participate in an activity that could potentially violate or is suspected or known to violate any Catholic Charities' policy or any law or regulation, he or she must promptly report the request or the activity. Employees should endeavor to first contact their immediate supervisor, and, independent practitioners, agents and vendors should endeavor to first contact the Area Compliance Officer. If that person is not available, or the reporter has reason to believe that the supervisor or Area Compliance Officer is a party to the activity, then the employee, independent practitioner, agent or vendor should promptly contact the Area Director, the Catholic Charities Diocesan Compliance Officer or the Catholic Charities Diocesan Director.

Upon receipt of a question or concern, any supervisor, officer, or director shall document the issue at hand and report to the ACO. Any questions or concerns relating to potential non-compliance by the ACO should be reported immediately to the Catholic Charities Diocesan Compliance Officer. The ACO may, at any time, contact the CCCO for advice, counsel, assistance, and/or support.

The ACO or designee shall record the information necessary to conduct an appropriate investigation of all complaints. If the employee was seeking information concerning the Corporate Compliance Plan (inclusive of policies and procedures) or its application, the ACO or designee shall record the facts of the contact and the nature of the information sought and respond as appropriate. Catholic Charities will, as much as is possible, protect the anonymity of the employee or vendor who reports any complaint or question.

### **III. Protections**

The identity of reporters will be safeguarded to the fullest extent possible. Employees, independent practitioners, agents and vendors will be protected against retaliation of any kind. Any threat of retaliation against a person who acts pursuant to his or her responsibilities under this Plan is acting against the Catholic Charities Compliance Plan. Discipline, up to and including termination of employment will result if such retaliation is proven.

#### **IV. Guidance**

Any employee, independent practitioner, agent or vendor may seek guidance with respect to the Compliance Plan and any related document, policy, or procedure at any time by following the reporting mechanisms outlined above. Any employee, independent practitioner, agent or vendor who has concerns about activities, information, or compliance policies may seek guidance from the ACO or the CCCO.

## **Enforcement of Compliance Standards**

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### **I. Background Investigations**

Catholic Charities must comply with numerous employment requirements including but not limited to background checks, etc.

### **II. Disciplinary Action - General**

Employees who fail to comply with Catholic Charities Compliance Plan, or who have engaged in conduct that has the potential of impairing the Catholic Charities' status as a reliable, honest, and trustworthy service provider will be subject to disciplinary action, up to and including termination. Any discipline will be appropriately documented in the employee's personnel file and will be summarized in the Compliance Log.

### **III. Performance Evaluation – Supervisory**

Catholic Charities Compliance Plan requires that the promotion of, and adherence to, the elements of the Compliance Plan be a factor in evaluating the performance of Catholic Charities employees, independent practitioners, agents and vendors.

Employees, independent practitioners, agents and vendors will be periodically trained in new compliance policies and procedures. In addition, all managers and supervisors will:

- a. Discuss with all supervised employees the compliance policies and legal requirements applicable to their function.
- b. Inform all supervised personnel that strict compliance with these policies and requirements is a condition of employment.
- c. Disclose to all supervised personnel that Catholic Charities will take disciplinary action up to and including termination or revocation of privileges for violation of these policies and requirements.

### **IV. Disciplinary Action - Supervisory**

Supervisors will be disciplined for failure to adequately instruct their subordinates or failure to detect noncompliance with applicable policies and legal requirements, where reasonable diligence on the part of the manager or supervisor would have led to the earlier discovery of any problems or violations.

## **Auditing and Monitoring of Compliance Standards**

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### **I. Internal Audits**

Ongoing evaluation is critical in detecting non-compliance and will help ensure the success of Catholic Charities Compliance Plan. At the Area level, routine internal audits identify areas of non-compliance with policy and procedure and monitor compliance with governing regulations. This ongoing evaluation shall include internal auditing and monitoring of the following:

- Relationships with third-party vendors
- Review of contracts for professional services
- Compliance audits of policies and procedures
- Review of documentation and billing relating to claims made to federal, state and private payors for reimbursement.

The audits will examine Catholic Charities' compliance with specific rules and policies through on-site visits; employee, independent practitioner, agent and/or vendor interviews; general questionnaires (submitted to employees, independent practitioners, agents, and vendors); review of contracts, personnel records, training records, billing and other financial records; and client record documentation reviews.

### **II. Program Integrity**

- The CCCO will be notified by the Catholic Charities Diocesan Director, the Area Executive Director or the Area Compliance Officer immediately by telephone in the event of any non-routine visits, audits, investigations, or surveys by any federal, state or local agency or authority.
- The CCCO shall immediately receive a photocopy of any non-routine correspondence from any regulatory agency charged with administering a federally or state-funded program received by any of Catholic Charities' programs.
- The CCCO is responsible for notifying Catholic Charities Diocesan Compliance Committee of any applicable changes in laws, regulations or policies as the information becomes available. The CCCO is responsible for facilitating the review and modification or creation of applicable policies and procedures as indicated by changes in laws, regulations, or policies, and for providing actual training and/or training curricula on new regulations and laws so as to ensure continuous compliance.



## **Enforcement of Compliance Standards**

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### **I. Violation Detection**

The Area Compliance Officer, in consultation with the Area Director, and/or the Diocesan Compliance Officer will determine whether there is any basis to suspect that a violation of the Compliance Plan has occurred.

In the event that the violation or potential violation appears to have merit, the Catholic Charities Diocesan Compliance Officer, with input from the Catholic Charities Diocesan Director, will if necessary, refer the matter to legal counsel who, with the assistance of appropriate personnel, shall conduct a more detailed investigation. This investigation may include, but is not limited to, the following:

- Interviews with individuals having knowledge of the facts alleged
- A review of documents
- Legal research
- Contact with governmental agencies for the purpose of clarification

If advice is sought from a governmental agency, the request and any written or oral response shall be fully documented and communicated to the Diocesan Compliance Committee for discussion and potential further action.

### **II. Reporting**

At the conclusion of an investigation involving legal counsel, counsel may be asked to issue a written report summarizing the findings, conclusions, and recommendations and rendering an opinion as to whether a violation of the law has occurred. Any written report will be sent to the Catholic Charities Compliance Officer and the Catholic Charities Director. If appropriate, such written report will be immediately shared by the CCCO with the appropriate Area Executive Director, the Area Compliance Officer, and the Diocesan Compliance Committee. In all cases, the outcome of the investigation and any written report will be presented to the appropriate Area Executive Director and the ACO, as well as the Area and Corporate Boards..

### **III. Repayment of Any Substantiated Overpayment**

If Catholic Charities identifies that an overpayment has been received from any third party payor, including Medicaid, Medicare, private insurance, private payment, or another funding source, the overpayment shall be promptly and fully repaid to the affected payor. Systems that allowed for the overpayment will be examined, modified, and monitored so as to prevent such overpayments in the future.

#### **IV. Record Keeping**

Regardless of whether a report is made to a governmental agency, Area compliance Officer shall maintain a record of the investigation, including copies of all pertinent documentation. This record will be considered confidential and privileged to the fullest extent permitted by law and will not be released without the prior written approval of the Catholic Charities Diocesan Director and legal counsel. All compliance records will be kept in a secure area accessible to authorized personnel only.

## **Whistleblower Provisions and Protections**

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### **I. Provisions**

The False Claims Act provides protections to qui tam relators who are discharged, demoted, suspended, threatened, harassed, or in any other manner discriminated against in terms and conditions of their employment as a result of their furtherance of an action under the False Claims Act. Federal law also prohibits retaliation against whistleblowers.

Catholic Charities will not take any retaliatory action against an employee if the employee, in good faith, discloses information about Catholic Charities policies, practices, or activities to a regulatory, law enforcement, or other similar agency or public official. Protected disclosures includes those that, in good faith, assert that the employer is in violation of a law that creates a substantial and specific danger to the public health and safety or which constitutes healthcare fraud under the law, or that assert that the employee believes constitute improper quality of patient care.

### **II. Protections**

An employee's disclosure is protected only if the employee first brought up the matter with a supervisor and gave the employer a reasonable opportunity to correct the alleged violation, unless the danger is imminent to the public or patient and the employee believes in good faith that reporting to a supervisor would not result in corrective action.

## Appendix A Catholic Charities

### Directory of Area Compliance Officers, Area Executive Directors, Catholic Charities Compliance Officer and Catholic Charities Director

#### AREA:

##### **Broome County**

**Compliance Officer:** Pearl Reed-Klein [preedklein@ccbc.net](mailto:preedklein@ccbc.net) (607) 729-9166  
**Executive Director:** Lori Accardi [laccardi@ccbc.net](mailto:laccardi@ccbc.net) (607) 729-9166

##### **Chenango County**

**Compliance Officer:** Jeff Chesebro [jchesebro@ccofcc.com](mailto:jchesebro@ccofcc.com) (607) 334-8244  
**Executive Director:** Robin Beckwith [rbeckwith@ccofcc.com](mailto:rbeckwith@ccofcc.com) (607) 334-8244

##### **Cortland County**

**Compliance Officer:** Brooke Knickerbocker [bknickerbocker@ccocc.org](mailto:bknickerbocker@ccocc.org) (607) 299-4164  
**Executive Director:** Marie Walsh [mwalsh@ccocc.org](mailto:mwalsh@ccocc.org) (607) 299-4164

##### **Oneida/Madison Counties**

**Compliance Officer:** (315) 724-2158, x223  
**Executive Director:** Kathy Eichenlaub [keichenlaub@ccharityom.org](mailto:keichenlaub@ccharityom.org) (315) 724-2158, x258

##### **Onondaga County**

**Compliance Officer:** Candace Murray [candace@ccoc.us](mailto:candace@ccoc.us) (315) 424-8133  
**Executive Director:** Michael Melara [mmelara@ccoc.us](mailto:mmelara@ccoc.us) (315) 362-7512  
**Toomey Exec. Dir.:** Judy D'Amore [jdamore@ccoc.us](mailto:jdamore@ccoc.us) (315) 362-7588

##### **Oswego County**

**Compliance Officer:** Nancy Simmons-Henderson [nunzi8@ccoswego.com](mailto:nunzi8@ccoswego.com) (315) 598-3980, x222  
**Executive Director:** M. M. Pezzella-Pekow [mmpekow@ccoswego.com](mailto:mmpekow@ccoswego.com) (315) 598-3980, x223

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##### **Catholic Charities Compliance Consultant:**

Paul Mayer [pmayer@bonadio.com](mailto:pmayer@bonadio.com) (585) 249-2718

##### **Catholic Charities Director:**

Joseph Slavik [jslavik@syracusediocese.org](mailto:jslavik@syracusediocese.org) (315) 470-1416

##### **Catholic Charities Compliance Hotline:**

**(866) 460-2024 (toll-free)**